



# MANIPAL INSTITUTE OF TECHNOLOGY

MANIPAL

(A constituent unit of MAHE, Manipal)

V SEMESTER B. TECH (CIVIL) END SEMESTER EXAMINATIONS

NOVEMBER 2023

SUBJECT: CONSTRUCTION MANAGEMENT [CIE 3153]

Date of Exam: /11/2023

Time of Exam: – am/pm

Max. Marks: 50

## Instructions to Candidates:

❖ Answer ALL the questions & missing data may be suitably assumed

| Q. No | Questions  | Marks | CO      | BL |                           |                       |                       |                       |   |                     |   |      |   |                      |   |      |   |             |   |   |   |                           |   |         |   |                     |   |   |   |             |   |   |   |                     |   |   |   |   |   |   |   |  |   |   |
|-------|--|-------|---------|----|---------------------------|-----------------------|-----------------------|-----------------------|---|---------------------|---|------|---|----------------------|---|------|---|-------------|---|---|---|---------------------------|---|---------|---|---------------------|---|---|---|-------------|---|---|---|---------------------|---|---|---|---|---|---|---|--|---|---|
| 1A    | Illustrate the significance of WBS by creating one for a G+1 commercial complex project.   | 2     | 1       | 3  |                           |                       |                       |                       |   |                     |   |      |   |                      |   |      |   |             |   |   |   |                           |   |         |   |                     |   |   |   |             |   |   |   |                     |   |   |   |   |   |   |   |  |   |   |
| 1B    | Schedule the following activities using a bar chart and determine the project duration.  | 4     | 2       | 3  |                           |                       |                       |                       |   |                     |   |      |   |                      |   |      |   |             |   |   |   |                           |   |         |   |                     |   |   |   |             |   |   |   |                     |   |   |   |   |   |   |   |  |   |   |
|       | <table><tr><th>Activity ID</th><th>Activity description</th><th>Immediate predecessor</th><th>Duration (days)</th></tr><tr><td>A</td><td>Prepare site layout</td><td>-</td><td>1</td></tr><tr><td>B</td><td>Construct foundation</td><td>A</td><td>5</td></tr><tr><td>C</td><td>Backfilling</td><td>B</td><td>1</td></tr><tr><td>D</td><td>Build superstructure wall</td><td>C</td><td>8</td></tr><tr><td>E</td><td>Construct roof slab</td><td>D</td><td>2</td></tr><tr><td>F</td><td>Pond curing</td><td>E</td><td>1</td></tr><tr><td>G</td><td>Build compound wall</td><td>C</td><td>8</td></tr><tr><td>H</td><td>Exterior superstructure wall plastering</td><td>F</td><td>7</td></tr><tr><td>I</td><td>Interior superstructure wall &amp; slab plastering</td><td>H</td><td>9</td></tr></table> |       |         |    | Activity ID               | Activity description  | Immediate predecessor | Duration (days)       | A | Prepare site layout | - | 1    | B | Construct foundation | A | 5    | C | Backfilling | B | 1 | D | Build superstructure wall | C | 8       | E | Construct roof slab | D | 2 | F | Pond curing | E | 1 | G | Build compound wall | C | 8 | H | Exterior superstructure wall plastering | F | 7 | I | Interior superstructure wall & slab plastering | H | 9 |
|       | Activity ID  |       |         |    | Activity description      | Immediate predecessor | Duration (days)       |                       |   |                     |   |      |   |                      |   |      |   |             |   |   |   |                           |   |         |   |                     |   |   |   |             |   |   |   |                     |   |   |   |   |   |   |   |  |   |   |
|       | A  |       |         |    | Prepare site layout       | -                     | 1                     |                       |   |                     |   |      |   |                      |   |      |   |             |   |   |   |                           |   |         |   |                     |   |   |   |             |   |   |   |                     |   |   |   |   |   |   |   |  |   |   |
|       | B  |       |         |    | Construct foundation      | A                     | 5                     |                       |   |                     |   |      |   |                      |   |      |   |             |   |   |   |                           |   |         |   |                     |   |   |   |             |   |   |   |                     |   |   |   |   |   |   |   |  |   |   |
|       | C  |       |         |    | Backfilling               | B                     | 1                     |                       |   |                     |   |      |   |                      |   |      |   |             |   |   |   |                           |   |         |   |                     |   |   |   |             |   |   |   |                     |   |   |   |   |   |   |   |  |   |   |
|       | D  |       |         |    | Build superstructure wall | C                     | 8                     |                       |   |                     |   |      |   |                      |   |      |   |             |   |   |   |                           |   |         |   |                     |   |   |   |             |   |   |   |                     |   |   |   |   |   |   |   |  |   |   |
|       | E  |       |         |    | Construct roof slab       | D                     | 2                     |                       |   |                     |   |      |   |                      |   |      |   |             |   |   |   |                           |   |         |   |                     |   |   |   |             |   |   |   |                     |   |   |   |   |   |   |   |  |   |   |
|       | F  |       |         |    | Pond curing               | E                     | 1                     |                       |   |                     |   |      |   |                      |   |      |   |             |   |   |   |                           |   |         |   |                     |   |   |   |             |   |   |   |                     |   |   |   |   |   |   |   |  |   |   |
|       | G  |       |         |    | Build compound wall       | C                     | 8                     |                       |   |                     |   |      |   |                      |   |      |   |             |   |   |   |                           |   |         |   |                     |   |   |   |             |   |   |   |                     |   |   |   |   |   |   |   |  |   |   |
| H     | Exterior superstructure wall plastering  | F     | 7       |    |                           |                       |                       |                       |   |                     |   |      |   |                      |   |      |   |             |   |   |   |                           |   |         |   |                     |   |   |   |             |   |   |   |                     |   |   |   |   |   |   |   |  |   |   |
| I     | Interior superstructure wall & slab plastering   | H     | 9       |    |                           |                       |                       |                       |   |                     |   |      |   |                      |   |      |   |             |   |   |   |                           |   |         |   |                     |   |   |   |             |   |   |   |                     |   |   |   |   |   |   |   |  |   |   |
| 1C    | Draw a neat network diagram for the activity interdependencies in the table and logically number the events.   | 4     | 2       | 3  |                           |                       |                       |                       |   |                     |   |      |   |                      |   |      |   |             |   |   |   |                           |   |         |   |                     |   |   |   |             |   |   |   |                     |   |   |   |   |   |   |   |  |   |   |
|       | <table><tr><th>Activity</th><th>Immediate predecessor</th><th>Activity</th><th>Immediate predecessor</th></tr><tr><td>A</td><td>-</td><td>F</td><td>D, E</td></tr><tr><td>B</td><td>-</td><td>G</td><td>C, D</td></tr><tr><td>C</td><td>A</td><td>H</td><td>C</td></tr><tr><td>D</td><td>A, B</td><td>I</td><td>F, G, H</td></tr><tr><td>E</td><td>B</td><td></td><td></td></tr></table>   |       |         |    | Activity                  | Immediate predecessor | Activity              | Immediate predecessor | A | -                   | F | D, E | B | -                    | G | C, D | C | A           | H | C | D | A, B                      | I | F, G, H | E | B                   |   |   |   |             |   |   |   |                     |   |   |   |   |   |   |   |  |   |   |
|       | Activity   |       |         |    | Immediate predecessor     | Activity              | Immediate predecessor |                       |   |                     |   |      |   |                      |   |      |   |             |   |   |   |                           |   |         |   |                     |   |   |   |             |   |   |   |                     |   |   |   |   |   |   |   |  |   |   |
|       | A  |       |         |    | -                         | F                     | D, E                  |                       |   |                     |   |      |   |                      |   |      |   |             |   |   |   |                           |   |         |   |                     |   |   |   |             |   |   |   |                     |   |   |   |   |   |   |   |  |   |   |
|       | B  |       |         |    | -                         | G                     | C, D                  |                       |   |                     |   |      |   |                      |   |      |   |             |   |   |   |                           |   |         |   |                     |   |   |   |             |   |   |   |                     |   |   |   |   |   |   |   |  |   |   |
|       | C  |       |         |    | A                         | H                     | C                     |                       |   |                     |   |      |   |                      |   |      |   |             |   |   |   |                           |   |         |   |                     |   |   |   |             |   |   |   |                     |   |   |   |   |   |   |   |  |   |   |
| D     | A, B   | I     | F, G, H |    |                           |                       |                       |                       |   |                     |   |      |   |                      |   |      |   |             |   |   |   |                           |   |         |   |                     |   |   |   |             |   |   |   |                     |   |   |   |   |   |   |   |  |   |   |
| E     | B  |       |         |    |                           |                       |                       |                       |   |                     |   |      |   |                      |   |      |   |             |   |   |   |                           |   |         |   |                     |   |   |   |             |   |   |   |                     |   |   |   |   |   |   |   |  |   |   |
| 2A    | Illustrate the characteristics of Beta distribution with a neat sketch.  | 2     | 3       | 2  |                           |                       |                       |                       |   |                     |   |      |   |                      |   |      |   |             |   |   |   |                           |   |         |   |                     |   |   |   |             |   |   |   |                     |   |   |   |   |   |   |   |  |   |   |

|    |  |                       |                 |          |                       |   |   |   |                 |
|----|--|-----------------------|-----------------|----------|-----------------------|---|---|---|-----------------|
| 2B | Draw a neat A-O-A network for the activity schedule in the table. Determine total, free, independent, and interfering floats using a tabular approach. Mark critical activities. |                       |                 |          |                       | 5 | 3 | 3 |                 |
|    | Activity   | Immediate predecessor | Duration (days) | Activity | Immediate predecessor |   |   |   | Duration (days) |
|    | A  | -                     | 4               | E        | B                     |   |   |   | 4               |
|    | B  | -                     | 9               | F        | B, C                  |   |   |   | 4               |
|    | C  | A                     | 6               | G        | D                     |   |   |   | 8               |
|    | D  | A                     | 4               | H        | E, F, G               |   |   |   | 4               |

|    |   |   |   |   |
|----|---|---|---|---|
| 2C | Explain how the concept of 'Probability' is applied in determining the completion time of a project using PERT scheduling.    | 3 | 2 | 3 |
| 3A | Compare the probabilistic and deterministic approaches in scheduling.   | 2 | 3 | 2 |
| 3B | With suitable illustration, explain i) the total cost curve and ii) the significance of cost slope in time-cost optimization. | 3 | 4 | 3 |

|    |  |                       |          |       |                 |       |   |   |   |
|----|--|-----------------------|----------|-------|-----------------|-------|---|---|---|
| 3C | Assuming the indirect cost at ₹ 1,000 per day, work out the optimum duration and minimum cost of the project, the details of which are presented in the table below. |                       |          |       |                 |       | 5 | 4 | 3 |
|    | Activity   | Immediate predecessor | Cost (₹) |       | Duration (days) |       |   |   |   |
|    |  |                       | Normal   | Crash | Normal          | Crash |   |   |   |
|    | A  | -                     | 5000     | 6400  | 7               | 5     |   |   |   |
|    | B  | A                     | 5500     | 6400  | 6               | 5     |   |   |   |
|    | C  | A                     | 8000     | 9350  | 8               | 5     |   |   |   |
|    | D  | B                     | 12000    | 14400 | 10              | 7     |   |   |   |
|    | E  | C                     | 6000     | 7000  | 6               | 4     |   |   |   |
|    | F  | C                     | 5000     | 5900  | 4               | 3     |   |   |   |
|    | G  | D, F                  | 7000     | 10000 | 4               | 2     |   |   |   |
| H  | G, E   | 6500                  | 9500     | 7     | 4               |       |   |   |   |

|  |   |                       |                 |          |                       |                 |   |  |  |
|--|---|-----------------------|-----------------|----------|-----------------------|-----------------|---|--|--|
| 4A   | Draw the network for the following project activities and determine the original critical path. |                       |                 |          |                       |                 | 4 |  |  |
|  | Activity  | Immediate predecessor | Duration (days) | Activity | Immediate predecessor | Duration (days) |   |  |  |
|  | A   | -                     | 6               | E        | B                     | 8               |   |  |  |
|  | B   | -                     | 2               | F        | C, D                  | 6               |   |  |  |
|  | C   | A                     | 8               | G        | E                     | 5               |   |  |  |
|  | D   | b                     | 5               | H        | F, G                  | 2               |   |  |  |
| At the end of the 10 <sup>th</sup> day, the following updates are received from the site:<br>Activities A and B are completed as planned.<br>Activity C and D are in progress and require 5 and 4 more days to |   |                       |                 |          |                       |                 |   |  |  |



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|    |  |   |   |   |
|----|--|---|---|---|
|    | complete.<br>Activity E and F are yet to begin, but they now require 5 days each to complete.<br>Activity G and H will go on as per the original estimates.<br>Draw an updated project network and comment on the changes observed compared to the original network.   |   |   |   |
| 4B | Explain the bathtub concept of equipment maintenance.  | 3 | 5 | 2 |
| 4C | Explain any three factors that govern the selection of equipment.  | 3 | 5 | 2 |
| 5A | A construction company purchases equipment for ₹ 5,55,000. The expected service life 7 years and will be used 1,600 hours per year. The salvage value at the end of service life is estimated at 10% of the principal cost.<br>Calculate i) the ownership cost per hour of the equipment using the straight-line method for depreciation and the average annual investment method if the investment cost is 12% of the average annual investment cost.<br>ii) operating cost for the following details: crankcase capacity- 40 liters, service interval- 100 hours, rated power- 250 hp, power factor- 0.7. Take 15% charges for transportation, insurance, and handling, while the risk factor is estimated at 6%, fuel cost @ ₹ 90 per litre, lubricating oil @ ₹ 400 per litre. | 4 | 5 | 3 |
| 5B | Compare scraper and power shovel on i) basic parts and operation ii) suitability of application, and iii) practical limitations.   | 3 | 5 | 2 |
| 5C | List the most common hoisting equipment used in large construction projects.<br>Draw a schematic representation of a tower crane. Label and explain the operation of parts of the tower crane.   | 3 | 5 | 3 |