

Exam Date & Time: 30-Nov-2023 (02:30 PM - 05:30 PM)



# MANIPAL ACADEMY OF HIGHER EDUCATION

SEVENTH SEMESTER B.TECH END SEMESTER EXAMINATIONS, NOV 2023

## Project Management [MME 4055]

**Marks: 50**

**Duration: 180 mins.**

**A**

**Answer all the questions.**

Instructions to Candidates: Answer ALL questions Missing data may be suitably assumed

- 1) Discuss the Advantages and limitations of a functional organization structure. Draw a network of functional organization structure. (4)
  - A)
  - B) What are the strengths and limitations of Dedicated Teams? (3)
  - C) With an example, Discuss the importance of using Time units in Estimation (3) (3)
- 2) Discuss the Description of Market Environment in Feasibility study (4)
  - A)
  - B) Can a matrix arrangement be carved out of an existing Functional organization? Illustrate with an example (3)
  - C) During Estimation of time and cost, Bring out the need for the types of cost (3)
- 3) Explain, why managing Risk is important in Project Management (4)
  - A)
  - B) Discuss premature and perpetual Closure of projects (3)
  - C) Draw a diagram showing the Risk Breakdown structure for a Project. (3)
- 4) With reference to Risk Response Development, list the various responses used in Project Management. Discuss any two responses that are used in organizations (4)
  - A)
  - B) Bring out the differences between top down and bottom up in time and cost Estimates. (3)
  - C) Prepare a list of the benefits derived from change control systems. Discuss any two benefits from the list. (3)
- 5) What are some of the challenges in Project Audit Closure? (4)

- A)
- B) With reference to the cost, discuss the importance of mismanaged risk control. (3)
- C) As the project nears its completion, why is necessary to prepare an Executive Summary? (3)

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